

### ANALYSIS OF THE CURRENT CONDITIONS IN THE ENTERPRISE AND THE ENVIRONMENT

<b>First name and family name</b>			
<b>Date of birth</b>			
<b>Qualifications and vocation</b>			
<b>Post occupied/sector</b>			
<b>Length of working experience</b>			
<b>Contact</b>	Phone:	Fax:	E-mail:

### KEEPING INFORMED AND APPLYING TRENDS IN BUSINESS

1. Are you keeping informed about trends in your field of activities?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> I would gladly, but I cannot because: _____ _____
2. Which are sources of information about trends in your sector and field of activity?	<input type="checkbox"/> Fairs <input type="checkbox"/> Internet <input type="checkbox"/> Membership in networks <input type="checkbox"/> External consultants <input type="checkbox"/> Specialized literature <input type="checkbox"/> Institutions (Chamber of Commerce, Development Agencies, Universities) <input type="checkbox"/> Other: _____ _____
3. What are the trends?	
4. Define in % your ability and willingness to apply world trends in your business.	_____ %

### INNOVATIVENESS

5. Which field did you apply innovations during the past 3 years?	<input type="checkbox"/>	Products / Services	<input type="checkbox"/>	6. Which fields are you planning to apply innovations in the next 3 years?
	<input type="checkbox"/>	Marketing	<input type="checkbox"/>	
	<input type="checkbox"/>	Technology	<input type="checkbox"/>	
	<input type="checkbox"/>	Organization	<input type="checkbox"/>	
7. Which are the major obstacles in introducing innovations? prioritize (1-5)  1-the least important 5-the most important	Lack of expert knowledge in the firm			<input type="checkbox"/>
	Unavailability of external sources of knowledge (external services)			<input type="checkbox"/>
	Lack of funds			<input type="checkbox"/>
	Lack of subventions for innovations			<input type="checkbox"/>
	Lack of resources for innovative technologies (machines, computers, software)			<input type="checkbox"/>
8. Are you informed and involved in international development projects?	<input type="checkbox"/> Yes, I am informed <input type="checkbox"/> Yes, I am informed and involved <input type="checkbox"/> No <input type="checkbox"/> I would gladly, but I cannot because: _____ _____			
9. Are you informed and involved in domestic development projects?	<input type="checkbox"/> Yes, I am informed <input type="checkbox"/> Yes, I am informed and involved <input type="checkbox"/> No <input type="checkbox"/> I would gladly, but I cannot because: _____ _____			

### REQUIRED COMPETENCIES OF THE EMPLOYEES

10. Do you have problems finding qualified employees?	<input type="checkbox"/> Yes <input type="checkbox"/> No
11. How do you identify needs for new knowledge and the lack of it?	<input type="checkbox"/> Through analysis of the competencies for realization of the set tasks and degree of individuality in completing the defined plans <input type="checkbox"/> Through evaluation of the work results and motivation of the employees <input type="checkbox"/> Through interviews with the employees <input type="checkbox"/> Interviewing the direct supervisors <input type="checkbox"/> Observing standards, internal work instructions and other documents

12. Do you note the additional knowledge and skills of the employees?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> The firm does not, but I personally do
13. Do you seek solutions in employing new staff or training your employees?	<input type="checkbox"/> Mainly training the employees <input type="checkbox"/> Employing new staff <input type="checkbox"/> Both, depending on the concrete need
14. Which educational and human resource development needs your firm should consider during the next 2-3 years?	<input type="checkbox"/> Specialized trainings related to the type of business of the firm? <input type="checkbox"/> Training for applying new technologies: <ul style="list-style-type: none"> <li><input type="checkbox"/> Advanced CAD modeling</li> <li><input type="checkbox"/> CAM modeling and NC programming</li> <li><input type="checkbox"/> From R/D to virtual manufacturing to the users</li> <li><input type="checkbox"/> R/D of tools for plastic</li> <li><input type="checkbox"/> Concurrent engineering</li> <li><input type="checkbox"/> Development and optimizing of the production processes supported by virtual manufacturing</li> <li><input type="checkbox"/> Industrial design</li> <li><input type="checkbox"/> Bio engineering - applications</li> </ul> <input type="checkbox"/> Informative seminars about new trends <input type="checkbox"/> Project design and management <input type="checkbox"/> Business communication and negotiation <input type="checkbox"/> Practical business marketing <input type="checkbox"/> Learning foreign languages <input type="checkbox"/> Introducing new quality certificates, and related trainings <input type="checkbox"/> Other: _____ _____ _____

### IDENTIFYING NEEDS FOR NEW TRAININGS

15. Are you informed about similar trainings in the Region?	<input type="checkbox"/> Yes, where: _____ _____ <input type="checkbox"/> No
16. Are they satisfying your needs?	<input type="checkbox"/> Yes <input type="checkbox"/> Partially <input type="checkbox"/> No

17. Which training programmes are you applying now, or have already applied?	
18. Which training programmes would you like to apply?	
19. In your opinion, which type of training would be the most useful for your employees?	<input type="checkbox"/> On job training <input type="checkbox"/> Lectures/seminars, trainings outside the company <input type="checkbox"/> Mentoring (supervised by a consultant) <input type="checkbox"/> Business mobility (Industrial Fellowship Programme) <input type="checkbox"/> Other: _____ _____

#### IDENTIFYING NEEDS IN THE FIELD OF NEW STANDARDS

20. Are you planning to introduce new work standards?	<input type="checkbox"/> Yes <input type="checkbox"/> No
21. Are new standards needed in your business?	<input type="checkbox"/> Yes <input type="checkbox"/> No
22. Which are the specific competencies of the employees related to introduction of new work standards?	

#### IDENTIFYING NEEDS IN THE FIELD OF PROJECT AND PROCESS DEVELOPMENT

23. Are you planning your enterprise's development in the field of application of new technologies, through cooperation with domestic expert teams?	<input type="checkbox"/> Yes, how: _____ _____ <input type="checkbox"/> No
24. Which are the specific competencies of the employees related to introduction of new technologies?	

25. Would you send your employees to the trainings about new technologies?	<input type="checkbox"/> Yes <input type="checkbox"/> No
26. How important do you think it is to have specialized literature/ software in your business?	<input type="checkbox"/> Very important <input type="checkbox"/> Partially <input type="checkbox"/> Not important
27. Are you planning to develop new products/services?	<input type="checkbox"/> Yes, how often during a year: _____ _____ <input type="checkbox"/> No
28. Which specific competencies are related to development of new products/ services?	
29. Are you planning to enter new markets?	<input type="checkbox"/> Yes, which markets: _____ _____ <input type="checkbox"/> No
30. Which new competences are related to entering new markets?	